Financial Statements

31 December 2016 Center for International Forestry Research



FINANCIAL STATEMENTS

31 DECEMBER 2016

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Center for International Forestry Research

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Statement of the Board Chair As at 31 December 2016 And for the year ended 31 December 2016

2016 was a highly significant year for CIFOR, with the launch of its new ten-year strategy, *CIFOR Strategy 2016–2025 – Stepping up to the new climate and development agenda*, with thematic work areas explicitly linked to all 17 Sustainable Development Goals (SDGs), and designed to achieve real change through our three pillars of research to impact, capacity building, and outreach and engagement. In addition to the Government of Germany's commitment to support the Global Landscapes Forum (GLF) for five years and establish a new secretariat in Bonn.

CIFOR's role as a CGIAR center expanded greatly in 2016, especially as a partner that believes collaboration is necessary for better impacts. The CGIAR System Council approved the next six years of the CGIAR Research Program on Forests, Trees and Agroforestry (FTA) — the world's largest integrated collaborative research program on forests and trees. CIFOR continued to work with the CGIAR Research Program on Climate Change, Agriculture and Food Security (CCAFS) and launched new partnerships with the CGIAR Research Programs on Policies, Institutions and Markets (PIM), and on Water, Land and Ecosystems (WLE).

CIFOR scientists delved deeper into the issues surrounding bushmeat and forest livelihoods, landscape restoration, sustainable timber and oil palm, and water monitoring in countries across Africa, Asia and Latin America. Using action research, citizen science, and innovative games and tools, researchers identified the importance of gender roles, land tenure and local context in shaping outcomes for forest-dependent communities. They presented their findings at events from Brunei to Morocco to Beijing, engaging peers in an ongoing discussion that aims to shift the world's view of forests from a problem to an opportunity.

Confidence from funders and partners continued to build in CIFOR's ability to deliver real impacts for forest landscapes and all of us who depend on them. The Government of Norway is funding a third phase of CIFOR's Global Comparative Study on REDD+, and the European Union will support continuing work in the Democratic Republic of the Congo to enhance conservation and livelihoods and train the next generation of Congolese researchers.

Recognition for CIFOR's policy-oriented analysis also grew. The Center is ranked 5th out of the Top 100 Climate Change Think Tanks by the International Center for Climate Governance, and 25th among the Top 95 Environmental Policy Think Tanks by the University of Pennsylvania. In MOZ web presence rankings, CIFOR climbed to third spot among the 15 CGIAR Centers, drawing more than 1.8 million visits to its online platforms each month.

Financial Highlights 2016

CIFOR ended the year with expenditure of USD 36.19m supported by revenue of USD 31.35m, resulting in a deficit of USD 4.84m. While the year was one of CIFOR's most successful years in terms of fund raising, financing of CRPs through Windows 1 and 2 (W1/2) of the CGIAR Fund continued to decline, posing severe challenges to Center operations. Funding cuts for the 2016 financial year were announced December 2016. W1/2 revenue dropped to USD 6.09m, accounting for only 19.5% of funding to the Center.

This is the third financial year in a row in which budget cuts have unfortunately been announced late in the year. As with prior years, the late funding cuts have meant that planned expenditures could not be fully adjusted within the financial year. CIFOR's planned surplus budget to deal with the funding cuts of 2014-15 could not materialize due to the cuts in December and has resulted in a deficit.



As noted in the 2015 Financials, CIFOR will adjust the over-expenditure on W1/2, incurred in the period 2014-16 due to funding cuts, in 2016 when the first phase of CRPs comes to an end. The deficit to the tune of USD 4.84m, will be funded from Center unrestricted net assets. The Center remains financially stable and financial indicators including cash reserves, while reduced, remain within the CGIAR recommended guidelines.

The Center's funding model has changed rapidly in the last three years and has thrown up challenges in operations and financial management. FTA W1/2 allocations to the Center has reduced from USD 13.9m in 2013 to USD 5.4m in 2016 translating into an average annual USD 6.45m reduction in W1/2 funding. Total funding cuts compared to 2014 W1/2 levels in absolute terms, are USD 19.36m. The Center looks forward to stable and adequate multi-year funding in future years.

The Center continues to maintain a conservative approach to investments following the Board approved investment policy. Investment funds are held in fixed income securities by Lombard Odier on behalf of CIFOR.

CIFOR Board of Trustees

The CIFOR Board met twice in 2016, during April and December 2016.

I would like to acknowledge the contributions of CIFOR Board members, management, staff, funders and partners for their active commitment to CIFOR research in these challenging times.

Jose Joaquin Campos Arce Chair, Board of Trustees

BOGOR, 8 May 2017



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Board Statement on Risk Management As at 31 December 2016 And For the Year Ended 31 December 2016

CIFOR's Board of Trustees has responsibility for overseeing the effectiveness of the risk management system that management has put in place to identify, manage and monitor significant risks to the achievement of CIFOR's business objectives, and to ensure alignment with CGIAR principles and guidelines as adopted by the CGIAR Centers. While the full Board has responsibility for risk the Executive Committee functions as the risk committee.

These risks include operational, financial, administrative, legal and safety and security risks that are inherent in the nature, modus operandi and location of CIFOR's activities, including its duties and responsibilities as Lead Center for the CGIAR Research Program on Forests, Trees and Agroforestry (CRP6). These risks are as dynamic as the environment in which CIFOR operates and represent the potential for loss resulting from external events, human factors or inadequate or failed internal policies, processes or systems.

The Board has adopted an updated Risk management policy and procedures (RMPP) in 2016 that is based on the International Organization for Standardization (ISO) 31000:2009 on Risk Management. The RMPP outlines the responsibility and accountability of the Board of Trustees, the Management and Centre staff. The policy also outlines reporting and assurances needed from Centre staff, the Internal and External Auditors and applies to all activities, business processes, policies, procedures, individuals, property and locations that comprise the CIFOR, and is mandatory for all CIFOR staff to follow. The policy has been communicated to all staff.

The Board reviews the risks during the year to ensure that adequate attention is being paid to high risks and management has put in place adequate risk mitigation strategies. In line with this practice, the Board receives updates on the Center's financial status during and between Board meetings.

CIFOR's risk register was updated in September 2016 following an analysis of risks, the potential severity of their impact on the Center and the likelihood of occurrence before and after considering preventive controls currently in place. The 2016 risk register has 28 risk items. While the total number of risk items has not changed from 2015, 4 items were considered less relevant and removed from the register and 4 new items were included for monitoring. Of these, 2 items were identified in the high-risk category and 6 items in the moderate-risk category after due mitigation measures have been put in place.

Unreliability of W1/2 funding and the CGIAR reform process were identified the high-risk items. The W1/2 funding cuts in December 2016 added to those of 2014 and 2015 account for much of the increase in risks to CIFOR's operations. Budgetary plans for the year could not materialize due to the funding cuts and Center has had to use precious and depleting reserves to fund operations. Funding cuts made late in the year make it difficult for management to adjust operations. Staff motivation and morale have continued to be an issue as a consequence of the uncertainties arising from CGIAR transition, budget cuts and the responses to these. Center management has had to focus on the emerging funding model of Center operations largely dependent on bilateral funding and the challenges of that model for funding operations and infrastructure.

The Board notes that the effectiveness of risk management depends not only on identification of risks but also on the implementation of effective mitigation plans and the overall governance of the risk management system.



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There have been some unexpected changes in the wider global socio-political and economic environment in 2016. The Board has requested management for a "Global Scan" to determine how these changes are likely to impact the Center operations in 2017 and how it proposes to manage the risks stemming from these events as part of the risk management of the Center. The Board will review these in the April 2017 Board meeting.

The Board is satisfied with the attention paid by management to risk management and is comfortable that the Board of Trustees risk governance is aligned with CGIAR principles and sufficient to identify, manage and monitor key risks to CIFOR's operations.

Jose Joaquin Campos Arce Chair, Board of Trustees Center for International Forestry Research 8 May 2017



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MANAGEMENT STATEMENT OF RESPONSIBILITY FOR FINANCIAL STATEMENTS AS AT 31 DECEMBER 2016 AND FOR THE YEAR ENDED 31 DECEMBER 2016

The accompanying financial statements of the Center for International Forestry Research (CIFOR) are the responsibility of management and have been prepared in accordance with the CGIAR Financial Guidelines Series No.2 - CGIAR Accounting Policies and Reporting Practices Manual. CIFOR management is responsible for the substance and objectivity of the information contained therein.

The financial statements of CIFOR are drawn up so as to present fairly the financial positions of CIFOR as at 31 December 2016, and the results of its activities and cash flows for the years then ended.

CIFOR maintains a system of internal control designed to provide reasonable assurance that assets are safeguarded and transactions are properly recorded and executed in accordance with management's authorisation.

A system of reporting within CIFOR presents management with an accurate view of the operations, enabling us to discern risks and, at the same time, providing a reliable basis for the financial statements and management reports.

The Board of Trustees exercises its responsibility for these financial statements through its Finance and Audit Committee. The Committee meets regularly with management and representatives of the external and internal auditors to review matters relating to financial reporting, internal controls, and auditing.

Peter Holmgren Director General

BOGOR 8 May 2017

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Kumar Tumuluru Deputy Director General - Operations





INDEPENDENT AUDITORS' REPORT TO THE BOARD OF TRUSTEES OF

CENTER FOR INTERNATIONAL FORESTRY RESEARCH

Opinion

We have audited the accompanying financial statements of the Center for International Forestry Research (CIFOR), which comprise the statement of financial position as at 31 December 2016, and the statement of activities, statement of changes in net assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements of CIFOR are prepared, in all material respects, in accordance with CGIAR Financial Guidelines Series No. 2 - CGIAR Accounting Policies and Reporting Practices Manual.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing. Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the financial statements* section of our report. We are independent of CIFOR in accordance with the ethical requirements that are relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of matter – Basis of accounting and restriction on distribution and use

We draw attention to Notes 2 to the financial statements, which describe the basis of accounting. The financial statements are prepared to assist CIFOR in complying with the financial reporting provisions in the establishment agreement of CIFOR. As a result, the financial statements may not be suitable for other purpose. Our report is intended solely for the Board of Trustess and Management of CIFOR and CGIAR System Organisation and should not be distributed to or used by parties other than CIFOR and CGIAR System Organisation. Our opinion is not modified in respect of this matter.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and presentation of the financial statements in accordance with the CGIAR Financial Guidelines Series No.2 - CGIAR Accounting Policies and Reporting Practices Manual, and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing CIFOR's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate CIFOR or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing CIFOR's financial reporting process.

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Nomor Izin Usaha: KEP-241/KM.1/2015. A170508003/DC2/MJW/2017



Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of CIFOR's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on CIFOR's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause CIFOR to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

JAKARTA 8 May 2017

Drs. M. Jusuf Wibisana, M.Ec., CPA License of Public Accountant No. AP.0222

Schedule 1

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

	Notes	2016	2015
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	3	28,375	18,947
Account receivables: - Donors	4	6,893	10,028
- Employees	4	768	667
- Other CGIAR centers		242	395
- Others	5	630	1,302
Other current assets		1,383	413
Total current assets		38,291	31,752
NON-CURRENT ASSETS			
Property, plant and equipment	6	2,219	3,053
Other non-current assets	7	6,002	6,656
Total non-current assets		8,221	9,709
TOTAL ASSETS		46,512	41,461
LIABILITIES AND NET ASSETS			
CURRENT LIABILITIES			
Account payables:			
- Donors	4	16,335	10,199
- Employees - Other CGIAR centers		393 82	563 46
- Others	8	6,716	2,187
Accruals	10	3,957	3,520
Total current liabilities		27,483	16,515
NON-CURRENT LIABILITIES			
Employee benefit obligations	9	5,458	6,539
Total non-current liabilities		5,458	6,539
NET ASSETS Unrestricted:			
- Undesignated	13	8,352	12,196
- Designated	13	5,219	6,211
Total net assets		13,571	18,407
TOTAL LIABILITIES AND NET ASSETS		46,512	41,461

The financial statements have been approved by the Board of Trustees and were signed on its behalf by:

Peter Holmgren Director General

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Kumar Tumuluru Deputy Director General - Operations

The accompanying notes form an integral part of these financial statements

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

		2016				2015			
_	Notes	Unrestricted	Restricted CRPs	Restricted Non-CRP	Total	Unrestricted	Restricted CRPs	Restricted Non-CRP	Total
Revenue and gains									
Grant revenue									
Windows 1 & 2	4	-	11,568	-	11,568	-	19,934	-	19,934
Window 3	4	-	10,941	-	10,941	374	7,183	-	7,557
Bilateral	4	276	10,294	3,542	14,112	277	11,566	5,392	17,235
Total grant revenue Other revenue and gains		276 212	32,803	3,542	36,621 212	651 196	38,683	5,392	44,726 196
Total revenue and raine			22.002	2 5 4 2	26.022		20,602	E 202	44.022
Total revenue and gains		488	32,803	3,542	36,833	847	38,683	5,392	44,922
Expenses and losses Research expenses CGIAR collaboration	12	4,667	18,643	865	24,175	3,260	21,966	1,290	26,516
expenses Non CGIAR collaboration		-	5,380	53	5,433	-	8,833	227	9,060
expenses General and administration		73	3,967	2,410	6,450	966	4,160	3,545	8,671
expenses Other expenses and losses		55	4,813	214	5,082	715 23	3,724	330	4,769 23
Total operating expenses		4,795	32,803	3,542	41,140	4,964	38,683	5,392	49,039
Financial income	11	200	-	-	200	192	-	-	192
Financial expenses	11	729	<u> </u>	<u> </u>	729	707		<u> </u>	707
Deficit		(4,836)			(4,836)	(4,632)			(4,632)

STATEMENT OF CHANGES IN NET ASSETS FOR THE YEAR ENDED 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

			Designated					
	Notes	Undesignated	Donor conditionality	Crisis management	Invested in property, plant and equipment	Reserve for replacement of property, plant and equipment	Total designated	Total
Balance as at 1 January 2015		12,164	4,816	1,000	3,870	1,189	10,875	23,039
Depreciation for the year ended 31 December 2015	6	-	-	-	(1,518)	1,518	-	-
Appropriations from Undesignated to Designated	13	4,664	(4,664)	-	-	-	(4,664)	-
Additions of property, plant and equipment during the year ended 31 December 2015	6	-	-	-	724	(724)	-	-
Net book value of disposals of property, plant and equipment during the year ended 31 December 2015	6	-	-		(23)	23	-	-
Changes in net assets for the year ended 31 December 2015	-	(4,632)		<u> </u>	<u> </u>	<u> </u>		(4,632)
Balance as at 31 December 2015		12,196	152	1,000	3,053	2,006	6,211	18,407
Depreciation for the year ended 31 December 2016	6	-	-	-	(996)	996	-	-
Appropriations from Designated to Undesignated	13	992	(152)	-	-	(840)	(992)	-
Additions of property, plant and equipment during the year ended 31 December 2016	6	-	-	-	179	(179)	-	-
Net book value of disposals of property, plant and equipment during the year ended 31 December 2016	6	-	-	-	(17)	17	-	-
Changes in net assets for the year ended 31 December 2016	-	(4,836)		<u> </u>	<u> </u>	<u> </u>		(4,836)
Balance as at 31 December 2016	=	8,352	<u> </u>	1,000	2,219	2,000	5,219	13,571

The accompanying notes form an integral part of these financial statements.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

	Notes	2016	2015
 Cash flows from operating activities Changes in net assets Adjustments to reconcile changes in net assets to net cash provided by operating activities: Depreciation Loss on the disposal of property, plant and equipment 	6 11	(4,836) 996 (21)	(4,632) 1,518 23
 (Gain)/loss on valuation of investment Allowance for doubtful accounts Write-off (due to W1/2 funding cuts) Employee benefits obligations 	11 4 12	(55) (151) 4,152 <u>(865</u>)	136 179 - (<u>336</u>)
Operating cash flows before changes in assets and liabilities		(780)	(3,112)
 Changes in assets and liabilities: Account receivables Donors Employees Other CGIAR centers Other current assets Other non-current assets Account payables Donors Employees Other CGIAR centers Other CGIAR centers Other S Accruals Payment of employee benefits obligations 		(866) (101) 153 672 (970) 709 6,136 (170) 36 4,529 437 (216)	(1,877) 397 (141) 401 1,190 (109) 4,231 (377) (2,489) 1,934 142 (220)
Net cash generated from/(used in) operating activities		9,569	<u>(30</u>)
Cash flows from investing activities Acquisition of property, plant and equipment Proceeds from the disposal of property, plant and equipment	6	(179) <u>38</u>	(724)
Net cash used in investing activities		(141)	(724)
Net increase/(decrease) in cash and cash equivalents		9,428	(754)
Cash and cash equivalents at the beginning of the year		18,947	19,701
Cash and cash equivalents at the end of the year		28,375	18,947

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

1. GENERAL

The Center for International Forestry Research ("CIFOR") was established on 5 March 1993 in Canberra, Australia. CIFOR is operating as non-profit organisation, international in status and non-political in management, staffing and operations. CIFOR is financially supported primarily by the members of the Consortium of International Agricultural Research Centers ("CGIAR System Organization").

The purpose of CIFOR is to advance human wellbeing, equity and environmental integrity by conducting innovative research, developing partners' capacity and actively engaging in dialogue with all stakeholder to inform policies and practices that affect forests and people.

CIFOR's headquarter is in Bogor, Indonesia. The Government of Indonesia provides CIFOR with a land area for its headquarter and research activities, as set forth in an agreement dated 15 May 1993. Based on this agreement, CIFOR is exempted from all taxes in Indonesia.

As at 31 December 2016 and 2015, the members of the Board of Trustees were as follows:

	2016	2015
Chair of the Board of Trustees	: Dr. Jose Joaquin Campos Arce	Dr. John Hudson
Vice Chair of the Board of Trustees	: -	Prof. Linxiu Zhang
Members	 Dr. Henry Bastaman Dr. Peter Holmgren Dr. John K. Lynam Dr. Antonio G.M. La Viña Ms. Phyllis Caldwell Dr. Bisrat Aklilu Ms. Elizabeth Adu Ms. Mary Hobley Ms. Thelma Krug 	Prof. San Afri Awang Dr. Peter Holmgren Dr. John K. Lynam Dr. Jose Joaquin Campos Arce Dr. Antonio G.M. La Viña Ms. Phyllis Caldwell Dr. Bisrat Aklilu Ms. Elizabeth Adu Ms. Mary Hobley Ms. Thelma Krug

As at 31 December 2016, CIFOR had 183 employees (2015: 217 employees).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were authorised for issuance by the Board of Trustees on 8 May 2017.

The accounting and reporting policies adopted by CIFOR are in accordance with the CGIAR Financial Guidelines Series No. 2 - CGIAR Accounting Policies and Reporting Practices Manual.

The significant accounting policies applied in the preparation of the financial statements are set out below.

a. Basis of preparation of financial statements

The financial statements are prepared on the historical cost concept and the accrual concept, except for the statements of cash flows.

The statements of cash flows present the changes in cash and cash equivalents from operating, investing and financing activities. The statements of cash flows are prepared using the indirect method.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in thousands of US Dollar)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

b. Revenue recognition

Unrestricted grant:

Unrestricted grant revenues are grants received that are not restricted by donors (unconditional) and may be used for the purposes specified in CIFOR's articles of association. Unrestricted grants are recognised as revenue in the year in which the grants are pledged, as long as collection is probable, and when the donor's imposed conditions are met.

Restricted grant:

Restricted grant revenues are grants received in support of specified projects or activities mutually agreed upon by CIFOR and donors. Restricted grants are recognised as revenue when the grant conditions have been met.

<u>Restricted - Windows 1 & 2 (CRP on Forests, Trees and Agroforestry, CRP on Climate</u> Change, Agriculture and Food Security, and CRP on Policies, Institutions and Markets):

In 2011, the CGIAR introduced a new programmatic based approach in performing activities. The Donors to the CGIAR, represented by the Fund Council, approved the creation of fifteen CGIAR Research Programs (CRPs), each to be led by a designated Center which would be responsible, through a Program Implementation Agreement (PIA), for overseeing the implementation of the CRP by program participants and for all payments to and reporting from program participants. Program participants include other Centers who are subcontracted by the Lead Center via a Program Participant Agreement (PPA) or other suitable contracting arrangement.

CIFOR is involved in the following CRPs:

CRP	Date of approval	Start of operation	Role of CIFOR
Forests, Trees and Agroforestry	2011	2011	Lead Center
Climate Change, Agriculture & Food Security	2011	2011	Participating Center
Policies, Institutions & Markets	2016	2016	Participating Center

c. Account receivables from donor

Unrestricted grant

Receivables from unrestricted grants will be recognised in the period in which the grants have been committed by the donor and the collection is probable.

Restricted grant

Receivables from restricted grants will be recognised as the collection is probable and in accordance with the terms of the underlying contract.

d. Account payables to donor

These include grants received from donors for which conditions are not yet met and amounts payable to donors in respect of any unexpended funds received in advance for restricted grants.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in thousands of US Dollar)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

e. Expenses

Expenses are outflows or other activities using up assets or incurrence of liabilities (or a combination of both) from delivering goods, rendering services, or carrying out other activities that constitute the organization's on-going major or central activities.

Expenses are decreases in economic benefits during the accounting period in the form of outflows or depletion of assets or incurrence of liabilities that result in decreases in net assets.

Expenses are recognised in the statement of activities when a decrease in future economic benefits related to a decrease in an asset or an increase in a liability has arisen that can be measured reliably.

Expenses are recognised in the statement of activities on the basis of a direct association between the costs incurred and the earning of specific items of revenue (matching principle). When economic benefits are expected to arise over several accounting periods and the association with revenue can only be broadly or indirectly determined, expenses are recognised on the basis of systematic and rational allocation procedures.

An expense is recognised immediately when expenditure produces no future benefit or when future economic benefits cease to qualify for recognition as assets in the statement of financial position.

f. Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation. The cost of an item of property and equipment comprises its purchase price and all other incidental costs in bringing the asset to its working condition for its intended use.

Property, plant and equipment are depreciated using the straight line method over their estimated useful lives as follows:

	Years
Infrastructure and leasehold improvements	5 - 25
Furnishing and equipment:	
- Heavy equipment	7
- Office furniture and equipment	5
- Computers	3
- Vehicles	4 - 5

Capital expenditures having a useful life of more than one year and an acquisition cost equal to or over US\$3,000 are capitalised.

Property, plant and equipment acquired through the use of grants restricted for certain projects are recorded as assets. Such assets are depreciated at a rate of 100% in the year of acquisition. The depreciation expense is charged directly to the appropriate restricted project.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in thousands of US Dollar)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

g. Post-employment benefit

CIFOR provides post-employment benefit to its internationally recruited staff (IRS) and nationally recruited staff (NRS) who are employed on periodical contract basis.

CIFOR provides separation benefits for NRS and IRS, however for IRS, starting 1 November 2016, all contracts entered after the cut-off date will no longer receive separation payment, including the extended contract. The benefit is accrued to the employees based on an agreed separation scheme which are dependent on a number of factors such as years of service and compensation.

In addition, CIFOR also provides a defined contribution plan. A defined contribution plan is a pension plan under which CIFOR pays fixed contributions. CIFOR has no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods. A defined contribution plan for IRS involves regular payment of fixed contribution to the Association of International Agricultural Research Centers (AIARC). A defined contribution plan for NRS does not involve payment to a separate entity, instead CIFOR recognises the liability on the fixed contribution and regularly set aside fund at the same amount as a provident fund.

The supplementary agreement (article 5a) between the Government of Indonesia and CIFOR states that CIFOR shall ensure that NRS are covered by adequate social security provisions and health insurance at least equivalent to that offered under Indonesian applicable law. In accordance with Labor Law No. 13/2003 ("Law 13/2003"), companies in Indonesia are required to provide a minimum amount of pension benefits as stipulated in Law 13/2003, which represents defined benefit pension plans. A defined benefit plan is a pension plan that defines an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age, years of service and compensation. The defined benefit obligation is calculated annually by an independent actuary using the projected unit credit method and a number of assumptions. On a yearly basis, CIFOR engages actuary to calculate the post-employment benefit obligation under Law 13/2003 and compare it to the liabilities calculated under CIFOR's scheme. The liability recognised in the statement of financial position is the higher of actuarial calculation and CIFOR's scheme.

h. Investments

Investments are initially recorded at their acquisition cost (including brokerage and other transaction costs) when they were purchased. Investments in equity securities with readily determinable fair values and all investments in debt securities and mutual funds shall be measured at fair value at reporting date.

Investments acquired with the intention of disposing the same within one year or less from the acquisition date are to be classified as current investments. Furthermore, investments classified as current, as distinguished from cash equivalents, are those that are acquired with original maturities of more than three months but not exceeding one year.

Investments acquired with the intention of keeping the same for more than a year from the acquisition date are classified as long-term investments.

Interest, losses and gains relating to investment should be reported in the statement of activities as expense or revenue.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in thousands of US Dollar)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

i. Net assets

Net assets are the residual interest in CIFOR's assets remaining after liabilities are deducted. These are classified as either undesignated or designated.

- Undesignated that part of net assets that are not designated by CIFOR's management for specific purpose.
- Designated that part of net assets that have been appropriated by the Board of Trustees for specific purposes. Designated net assets are identified on an annual basis by the Board of Trustees.

j. Foreign currency translation

Items included in the financial statements are measured using US Dollar (USD). Transactions denominated in currencies other than USD are translated into USD at the standard bookkeeping rates which approximate the exchange rates prevailing at the dates of the transactions. At the reporting date, monetary assets and liabilities denominated in currencies other than USD are translated into USD at the exchange rates prevailing at that date.

As at 31 December 2016 and 2015, the rates used for the translation are as follows:

	2016	2015
Independent Durtich 1 000	0.0744	0.0705
Indonesian Rupiah 1,000	0.0744	0.0725
British Pound sterling 1	1.2286	1.4825
European Euro 1	1.0540	1.0924

Exchange gains and losses arising from the settlement of transactions in currencies other than USD and from the translation of monetary assets and liabilities in currencies other than USD are recognised in the statement of activities.

k. Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

3. CASH AND CASH EQUIVALENTS

	2016	2015
Cash on hand Cash in banks	46 28,329	45 18,902
	28,375	18,947

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

4. GRANTS, DONOR RECEIVABLES, AND DONOR PAYABLES

2016						2015	
	Beginning	balance	Revenues from	Fund	Ending b	alance	Revenues from
	A/R	A/P	grants	received	A/R	A/P	Grants
Unrestricted - Window 3 - Bilateral	20	-	- 276	20 276	:	:	374 277
Restricted - CRP on Forests, Trees and Agroforestry - Windows 1 & 2 - Window 3	5,541 1,054	6,386	11,014 10,823	14,947 9,640	1,608 2,614	6,763	19,132 7,183
- Bilateral	3,005	3,566	9,810	16,169	2,412	9,332	11,556
 CRP on Climate Change, Agriculture and Food Security Windows 1 & 2 Window 3 Bilateral 	9 - 1	99 - 37	471 51 305	344 51 343	37 - 85	- - 159	802 - 1
- CRP on Policies, Institutio and Markets - Windows 1 & 2 - Window 3 - Bilateral	ons - - -	- - 20	64 67 179	27 67 135	37	-	-
- System Initiative (Gender Research Action Plan) - Windows 1 & 2	_	46	19	54		81	9
Non-CRP - Bilateral	1,167	45	3,542	3,970	694		5,392
	10,797	10,199	36,621	46,043	7,511	16,335	44,726
Allowance for doubtful accounts	(769)				<u>(618</u>)		
	10,028				6,893		

For the detail of grants, please refer to the Supplementary Schedule of Grants (Exhibit 1) and Supplementary Schedule of Restricted Projects Window 3 and Bilateral (Exhibit 2).

5. ACCOUNT RECEIVABLES OTHERS

	2016	2015
Advances to partners	278	986
Advances to suppliers and consultants	352	308
Interest receivables	<u> </u>	8
	630	1,302

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in thousands of US Dollar)

6. PROPERTY, PLANT AND EQUIPMENT

			2016		
	Beginning balance	Additions	Disposals	Reclassification	Ending balance
Acquisition cost Infrastructure and leasehold improvements	3.837				3.837
Heavy equipment	3,037	75	(20)	-	901
Office furniture and equipment	1,968	20	(26)	-	1,962
Computers	2,250	84	(35)	-	2,299
Vehicles	1,752		(141)		1,611
	10,653	179	(222)	<u> </u>	10,610
Accumulated depreciation					
Infrastructure and leasehold improvements	(1,729)	(575)	-	-	(2,304)
Heavy equipment	(712)	(73)	20	-	(765)
Office furniture and equipment	(1,515)	(156)	26	-	(1,645)
Computers	(2,046)	(112)	35	-	(2,123)
Vehicles	<u>(1,598</u>)	(80)	124		(1,554)
	(7,600)	(996)	205		(8,391)
Net book value	3,053				2,219
			2015		
	Beginning balance	Additions	Disposals	Reclassification	Ending balance
Acquisition cost					
Infrastructure and leasehold improvements	3,639	44	(30)	184	3,837
Heavy equipment	763	83	-	-	846
Office furniture and equipment	1,927	124	(83)	-	1,968
Computers	2,340	121	(211)	-	2,250
Vehicles	1,588	168	(4)		1,752

540

184

724

(597)

(161) (331)

(169)

<u>(260</u>)

<u>(1,518</u>)

(328)

(328)

9

82

3

211

305

-

184

<u>(184</u>)

-

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-

-

-

10,653

10,653

(1,729)

(1,723) (712) (1,515)

(2,046)

(1.598)

(7,600)

3,053

-

10,257

10,257

(1,141) (551) (1,266)

(2,088)

(<u>1.341</u>)

(6,387)

3,870

-

During the years ended 31 December 2016 and 2015, the assets acquired through the use of
restricted grants amounted to USD nil and USD 404 respectively. As of 31 December 2016 and
2015, the total acquisition cost of existing assets acquired through the use of restricted grants
amounted to USD 1,733.

7. OTHER NON-CURRENT ASSETS

Property, plant and equipment under

Infrastructure and leasehold improvements

commissioning

Computers

Net book value

Vehicles

Accumulated depreciation

Heavy equipment Office furniture and equipment

	2016	2015
Funds separately invested for the provision of the Nationally Recruited Staff (NRS) provident fund Long-term Investment	1,795 4,207	1,649 5,007
	6,002	6,656

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

7. OTHER NON-CURRENT ASSETS (continued)

Provident fund

In accordance with the CIFOR Provident Fund Policy Manual, CIFOR provides the Indonesian nationally recruited staff members with a contribution of 12.5% of each member's base salary. The fund is managed by a committee which consists of three national staffs elected by the members and two *ex officio* members, the Deputy Director Finance and the Director of Human Resources. The costs of this program were USD 211 in 2016 (2015: USD 220).

Long term investment

CIFOR has investments of asset management fixed income in Lombard Odier of USD 4,207 (2015: USD 5,007). The quality rating of the investment based on S&P, Moody and Fitch in average is A.

8. ACCOUNT PAYABLES – OTHERS

	2016	2015
Funds-In-Trust (CP6-FTA) Others	6,484 232	1,669 518
	<u> </u>	2,187

9. EMPLOYEE BENEFIT OBLIGATIONS

	2016	2015		
Internationally recruited staff Nationally recruited staff	2,447 <u>3,011</u>	3,712 2,827		
	5,458	6,539		

10. ACCRUALS

	2016	2015
Supplies and services	815	650
Other collaboration	2,571	2,524
Personnel costs	571	346
	3,957	3,520

11. FINANCIAL INCOME AND FINANCIAL EXPENSES

	2016	2015
Financial Income Interest income		
Interest income	145	192
Gain on valuation of investment	55	
	200	192

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016

(Expressed in thousands of US Dollar)

11. FINANCIAL INCOME AND FINANCIAL EXPENSES (continued)

	2016	2015
Financial Expenses Foreign exchange loss, net Loss on valuation of investment	729	571 136
	729	707

12. EXPENSES AND LOSSES

	2016				201	15		
	Unrestricted	Restricted CRPs	Restricted Non-CRP	Total	Unrestricted	Restricted CRPs	Restricted Non-CRP	Total
Expenses by natural classification								
Personnel costs	2,917	9,701	319	12,937	4,384	12,145	498	17,027
CGIAR collaboration costs	-	5,380	53	5,433	-	8,833	227	9,060
Other collaboration costs	73	3,967	2,410	6,450	966	4,160	3,545	8,671
Supplies and services	2,325	6,737	488	9,550	3,099	7,191	498	10,788
Travel	157	1,156	55	1,368	491	1,283	80	1,854
Depreciation	35	961	-	996	73	1,243	202	1,518
Cost sharing percentage	163	88	3	254	5	104	12	121
Indirect cost recovery Write-off (due to W1/2	(5,027)	4,813	214	-	(4,054)	3,724	330	-
funding Cuts)	4,152		<u> </u>	4,152	<u> </u>			<u> </u>
Total operating expenses	4,795	32,803	3,542	41,140	4,964	38,683	5,392	49,039

The write-off of USD 4,152 represents the over-expenditures on W1/2 for the years 2014-2016. The over-expenditures were a result of the successive budget cuts during this 3-year period. The amount is written-off in 2016, the year when the first phase of FTA ends.

13. NET ASSETS

The account represented unrestricted net assets as follows:

	2016	2015
Undesignated - operating funds	8,352	12,196
Designated - invested in property, plant and equipment Designated - reserve for replacement of property,	2,219	3,053
plant and equipment	2,000	2,006
Designated - donor conditionality Designated - crisis management	- 1,000	152 1,000
	5,219	6,211
	13,571	18,407

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in thousands of US Dollar)

13. **NET ASSETS** (continued)

Undesignated reserves

Undesignated reserves are required to cover working capital needs of the Center and to tide over periods of insufficient operational funding.

CIFOR will hold undesignated reserves at a level equivalent to a minimum of 120 days operational expenditure.

Designated reserves

Capital reserves

Capital reserves take into account the future capital needs of the Center including replacement of capital intensive assets such as replacement and upgrading of IT, infrastructure, buildings, etc.at prevailing costs.

CIFOR capital reserves will be established at a level of up to USD 2,000.

Capital reserves are replenished through depreciation of fixed assets, replenishment through chargeback of operational expenses to restricted grants where the Center has funded capital items out of the capital fund and infusion of undesignated net assets into the capital reserve to maintain the level up to USD 2,000.

Donor conditionality

The Board may designate funds periodically to meet donor conditionality. The level of reserves designated is dependent on the conditionality. The Board may satisfy themselves to this designation prior to setting up the reserve.

It is not necessary to have designated reserves in this category, if there are no donor conditionalities that require to be met.

Crisis management

Crisis management reserves are set aside to ensure smooth operations and/or transition in the event of any exigency arising out of local sensitivities (political, geographical etc.) in countries where CIFOR operates. The reserve will be used in conjunction with CIFOR's Evacuation, Safety and Security policies. An amount of USD 1,000 will be designated towards crisis management.

CONTINGENT LIABILITIES 14.

CIFOR had no significant contingent liabilities as at 31 December 2016 and 2015.

SUPPLEMENTARY SCHEDULE OF GRANTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

		• ·		Gra	
Donors	Total funds available	Accounts receivables	Advance payment	Current vear	Prior year
Unrestricted - Window 3					
China	-	-	-	-	20
Finland	-	-	-	-	354
Sub-total	-	-	-	-	374
Unrestricted - Bilateral					
Germany	276	-	-	276	277
Sub-total	276	-	-	276	277
Restricted - Windows 1 & 2					
Centro International de Agricultural Tropical (CIAT)	434	37	-	471	721
International Crops Research Institute for					
Semi-Arid Tropics (ICRISAT)	-	-	-	-	81
International Food Policy Research Institute	27	37	-	64	- 19,141
CGIAR Fund Sub-total	<u>9,506</u> 9,967	<u>1,608</u> 1,682	<u>81</u> 81	<u>11,033</u> 11,568	<u>19,141</u> 19,943
Restricted - Window 3					
Australian Agency for International					
Development (AusAID)	-	-	-	-	2,519
Austrian Development Agency	837	-	142	695	535
China	-	59	-	59	20
International Fund for Agricultural Development	(903)	2,503	-	1,600	1,015
Japan	64	-	74	(10)	83
United Kingdom-Department for International	F 400		4 4 9 9	4 000	70
Development (DFID)	5,426	-	1,133	4,293	73
United States Agency for International Development (USAID)	9,666	52	5,414	4,304	2,938
Sub-total	15,090	2,614	6,763	10,941	7,183
Destricted Bilstorel					
Restricted - Bilateral African Development Bank (ADB)	(1,108)	1,108			150
AGRECO G.E.I.E.	(1,108)	1,108	-	- 18	150
Australia - Department of Environment	200	18	-	218	541
Australian Centre for International Agricultural	200			2.0	011
Research (ACIAR)	-	-	-	-	31
Association Tehnique Internationale des Bois					
Tropicaux (ATIBT)	6	-	-	6	112
Bioversity International	17	-	-	17	27
Centre de Recherche et d'Action pour le					
Développement Durable en Afrique	00	04		10	
Centrale (CERAD) Climate and Land Use Alliance (CLUA)	22 57	21	- 7	43	23 3
Common Market for Eastern and Southern	57	-	/	50	3
Africa (COMESA)	(65)	89	-	24	165
Credit Suisse Group	51	-	-	51	-
Copenhagen Business School	-	10	-	10	-
David and Lucile Packard Foundation	60	-	4	56	-
Ethiopian Economics Association (EEA)	12	-	7	5	-
European Commission	10,453	1,212	6,376	5,289	7,320
Finland	390	-	233	157	121
Food and Agriculture Organization of	005	004		500	
the United Nations (FAO)	295	264	30	529	202
Forest Stewardship Council (FSC) French Agricultural Research Centre for	36	6	-	42	60
International Development (CIRAD)	28	12	-	40	31
French Global Environment Facility (FFEM)	136	24	-	160	496
German Agency for International Cooperation	100	27		100	-30
and German Federal Ministry for Economic					
Cooperation and Development (GIZ/BMZ)	1,124	-	577	547	353
German Federal Ministry for the Environment,	,			-	
Nature Conservation, Building and					
Nuclear Safety	1,482	20	-	1,502	455

SUPPLEMENTARY SCHEDULE OF GRANTS FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

				Gra	
Damana	Total funds	Accounts	Advance	Current	Prior
Donors	available	receivables	payment	vear	year
Restricted – Bilateral (continued)					
IDH, The Sustainable Trade Initiative-Indonesia International Food Policy Research	38	54	-	92	-
Institute (IFPRI) International Institute for Environment and	55	24	-	79	-
Development (IIED) – London	267	-	41	226	75
International Institute of Tropical Agriculture (IITA)	60	-	7	53	-
International Livestock Research Institute (ILRI) Institute of Terrestrial Ecosystems (ITES) –	238	-	135	103	-
ETH Zurich	14	-	12	2	-
International Tropical Timber Organization (ITTO) International Union for Conservation of Nature	161	-	-	161	241
(IUCN) – Switzerland (Headquarters) International Water Management Institute	3 20	5 5	-	8 25	-
Japan International Cooperation Agency (JICA)	1	-	-	1	-
King's College London	16	-	-	16	-
Korea-National Institute of Forest Science (NIFoS) KPMG East Africa Ltd.	511 -	-	211	300 -	19 365
National Academy of Sciences	193	-	99	94	4
Netherlands Norwegian Agency for Development Cooperation (NORAD)	32 2,421	-	- 1,605	32 816	194
OKO-Institut E.V.	62	- 58	1,005	120	3,469 33
Others	995	19	7	1,007	137
OXFAM-Novib (Netherlands)	22	-	-	22	-
Right and Resources Initiatives (RRI)	15	53	-	68	-
Rockefeller Foundation	38	-	-	38	209
Swedish International Development Cooperation Agency (SIDA)	50	_	_	50	597
Swiss National Science Foundation	86	_	39	47	54
Switzerland	529	-	54	475	180
Technical University of Darmstadt	13	-	-	13	5
Tetra Tech International Programs	100	-	-	100	44
The U.S. Fish and Wildlife Service	11	-	11	-	-
United Nations Environment Programme	69	18	-	87	147
University of Dar Es Salaam (Institute of Resource Assessment)	1	_	1	_	9
University of Gottingen	-	-	-	-	19
University of Melbourne	11	-	11	-	-
University of South Carolina	-	47	-	47	-
U.S. Forest Service-International Programs	51	62	-	113	124
Virginia Tech	-	13	-	13	-
Wageningen International	45	-	-	45	48
World Agroforestry (ICRAF)	664	67	24	707	577
World Bank-Headquarters	39	-	-	39	216
WorldFish Center	64	-	-	64	93
World Wide Fund for Nature (WWF)	9	-	-	9	
<u>Sub-total</u>	20,112	3,215	9,491	13,836	16,949
Grand total	45,445	7,511	16,335	36,621	44,726

Donors and projects	Grant period MM/YY	Grant pledged	Cumulative expenditures prior year	Expenditures in current year	Total cumulative <u>expenditures</u>
AGRECO G.E.I.E					
- Technical assistance for the facilitation					
of the Congo Basin Forest Partnership	00/40 07/47	40		10	10
(CBFP)	03/16-07/17	<u>46</u> 46	-	<u> </u>	<u>18</u> 18
Australia - Department of Environment - Indonesian National Carbon Accounting					
System (INCAS)	08/15-03/16	363	267	96	363
- Asia Pacific Rainforest Summit (APRS),					
Brunei Darussalam 2016 - The department of the environment and	04/16-09/16	115	-	115	115
energy of Australia's contribution to					
CIFOR global landscape forum-					
Asia Pacific rainforest partnership roundtable event on November 16, 2016	11/16-12/16	7	-	7	7
	11/10/12/10	485	267	218	485
Association Technicus Interneticus Ist					
Association Technique Internationale des Bois Tropicaux (ATIBT)					
- Congo basin timber	05/15-11/15	121	112	6	118
		121	112	6	118
Austrian Development Agency					
- Addressing the gender gap in participation					
and representation in community forestry: consolidation of research and action on					
gender, tenure and community forestry in					
Uganda and Nicaragua	09/13-11/16	613	473	131	604
- Nutritional and ecological benefits of forest					
and tree cover on vegetable collection, production and consumption in semi-arid					
areas. A comparative study in Ethiopia					
and Burkina Faso - Engaging the forest farm interface:	09/13-01/16	621	547	69	616
Improving livelihood and environmental					
outcomes in Ethiopia's mosaic					
landscapes - The dynamics and governance of Uganda's	07/15-10/17	540	43	288	331
informal timber chains: Identifying					
appropriate formalization options	07/16-06/19	526	-	52	52
 Sloping lands in transition: land use change and smallholder adaptive capacity 					
in Bhutan	07/16-06/19	526	-	155	155
		2,826	1,063	695	1,758
Bioversity International					
 Threats to priority food tree species in 					
Burkina Faso: drivers of resource losses					
and mitigation measures (Austrian Development Agency)	03/13-03/16	87	70	17	87
(/	00,10,00,10	87	70	17	87
Centre Centre de Recherche et d'Action pour le Développement Durable en Afrique Centrale (CERAD)					
- Cibler et promouvoir les demandes de					
sciages l'egaux sur les marches interieurs					
de bois du Cameroun	06/15-07/16	<u>81</u> 81	23	43	<u> </u>
		01	23	43	00
China	04/44 10/10				
- Supporting collaborative projects in China	01/14-12/16	<u>79</u> 79	<u>20</u> 20	<u> </u>	<u>79</u> 79
			20		

Donors and projects	Grant period MM/YY	Grant pledged	Cumulative expenditures prior year	Expenditures in current year	Total cumulative <u>expenditures</u>
Climate and Land Use Alliance (CLUA) - Supporting local regulation for sustainable					
oil palm in East Kalimantan	07/15-03/17	<u> </u>	3	<u> </u>	<u>53</u> 53
Common Market for Eastern and Southern Africa (COMESA) - Supporting Providing technical and scientific support to the programme on COMESA Climate Change Adaptation and Mitigation					
in eastern and southern Africa (COMESA-EAC-SADC)	04/15-03/16	207	165	24	189
		207	165	24	189
Credit Suisse Group - Global Landscapes Forum-The Investment Case (2016 London)	04/16-07/16	<u> </u>	<u>-</u>	<u> </u>	<u> </u>
Copenhagen Business School - New Partnerships for Sustainability (NEPSUS)	04/16-03/20	93	_	10	10
	04/10-03/20	93	-	10	10
David and Lucile Packard Foundation - International blue carbon scientific	00/40 00/47	<u> </u>		50	50
working group meeting	08/16-02/17	<u>60</u> 60	-	<u> </u>	<u> </u>
Ethiopian Economics Association (EEA) - Migration, Remittances and Forest Dependence in Ethiopia: Implications for Food Security,Gender and Forest Conservation	02/16-09/18	27	-	5	5
		27	-	5	5
 European Commission REFORCO – support to the national policy on conservation and management of forests and biodiversity in the Democratic Republic of Congo Opportunities and challenges to 	10/09-06/16	7,583	6,284	1,005	7,289
developing REDD benefit sharing mechanisms in developing countries	02/12-07/16	6,043	5,154	889	6,043
 Operational potential of ecosystem research applications (OPERAs) Forest and Climate Change in Congo 	12/12-11/17	113	89	18	107
(FCCC) - Formation, recherche, environnement	01/13-12/16	15,040	11,855	3,377	15,232
dans la TShopo	12/16-12/21	<u>25,740</u> 54,519	23,382	- 5,289	28,671
		54,519	23,302	5,209	20,071
Finland - Finnish JPO - GOV Programme - Finnish JPO - GOV Programme	07/12-01/17 07/14-07/17	353 472 825	244 191 435	51 <u>106</u> 157	295 297 592
 Food and Agriculture Organization (FAO) of the United Nations FAO/GEF sustainable management of the wildlife and bushmeat sector in Central Africa project Appui technique au Ministere des Forets et de la faune pour l'operationnalisation de la page web et la collecte de donnees dans le cadre de la misse en oeuvre 	09/13-06/17	381	256	45	301
de l'annexe VII de l'APV/FLEGT	07/15-06/16	27	5	22	27

Donors and projects	Grant period MM/YY	Grant pledged	Cumulative expenditures prior year	Expenditures in current year	Total cumulative <u>expenditures</u>
 Securing tenure rights for forest landscape- dependent communities: linking science with policy to advance tenure security, sustainable forest management and people's livelihoods Pour la fourniture des services suivants: l'edition d'un ouvrage collectif sur la 	10/15-10/18	2,000	70	432	502
 gestion inclusive des ressources forestieres en Afrique Centrale A study to inform the review of the chainsaw milling regulation #115-11 in view of the effective regulation of chainsaw milling and its inclusion into the timber legality 	12/15-06/16	30	-	30	30
 Realisation et publication d'un etat du secteur forets-bois en Republique 	12/16-06/17	45	-	-	-
Centrafricaine-2015	11/16-05/17	34	-	-	
		2,517	331	529	860
Forest Stewardship Council (FSC) - Expanding FSC certification at landcape level through incorporating additional eco-system services	01/12-06/17	<u> </u>	<u> </u>	42	<u> </u>
 French Agricultural Research Centre for International Development (CIRAD) Sustainable development of palm oil production: designing strategies from improved knowledge on oil palm cropping system Contribution à l'observatoire des forêts 	03/12-08/16	107	94	12	106
d'Afrique Centrale	05/15-12/16	<u>28</u> 135	- 94	<u>28</u> 40	<u>28</u> 134
French Global Environment Facility (FFEM) - Supporting the development of policies and adaptation at different scales in West Africa Savannahs	06/11-02/17	<u>1,933</u> 1.933	<u>1,701</u> 1,701	<u>160</u> 160	<u>1,861</u> 1,861
German Agency for International Cooperation and German Federal Ministry for Economic Cooperation and Development (GIZ/BMZ) - Forests in the global bioeconomy: developing multi-scale policy scenarios	04/15-03/18	1,302	333	279	612
 Measuring carbon sequestration in agro- 	0 1/10 00/10	1,002		210	012
 forestry systems in Indonesia Understanding migration and remittances to improve forest management projects 	02/15-08/17	88	20	40	60
 and policies Low cost methods for monitoring water quality to inform upscaling of sustainable water management in forested landscapes 	01/16-12/18	1,317	-	198	198
in Kenya	01/16-12/17	108	-	30	30
German Federal Ministry for the Environment, Nature Conservation, Building and Nuclear Safety - From climate research to action under multilevel governance: building knowledge and capacity at landscape scale	07/14-12/17	2,815	<u> </u>	1,502	900
	0111112/11	4,859	502	1,502	2,004

Donors and projects	Grant period MM/YY	Grant pledged	Cumulative expenditures prior year	Expenditures in current year	Total cumulative <u>expenditures</u>
IDH, The Sustainable Trade Initiative-Indonesia - Baseline for the Initiative for Sustainable Landscapes (ISLA): The South-West					
Mau landscape	11/15-09/16	<u>92</u> 92	-	<u>92</u> 92	<u>92</u> 92
International Food Policy Research Institute (IFPR - Current and future trends of production, consumption and trade of oil palm (BMGF- Bill and Malinda Cates Foundation)					
Bill and Melinda Gates Foundation) - Communication Support to Collective Action	10/15-04/17	60	-	54	54
and Property Rights (CAPRI)-World Bank	01/16-12/16	<u>25</u> 85	-	<u>25</u> 79	<u>25</u> 79
International Fund for Agricultural Development - Securing tenure rights for forest-dependent communities: A global comparative study of design and implementation of tenure reform	01/14-12/17	2,994	1,838	1.040	2,878
- Haze Free Sustainable Livelihoods Project	02/16 12/19	405	,	93	02
 (HFSLP) Enhancing smallholder food security, incomes and gender equity within West 	03/16-12/18	495	-	93	93
Africa's Forest-Farm Interface	03/16-03/19	<u>1,500</u> 4,989	- 1.838	467	<u>467</u> 3.438
International Institute for Environment and Development (IIED) - London - Africa-China Informal Resource Trade (ACIRT)	01/15-01/18	<u>412</u> 412	<u>75</u> 75	226 226	<u> </u>
International Institute of Tropical Agriculture (IITA) - Cameroon cocoa-eco+ - sustainable cocoa intensification for increasing cocoa productivity, quality and income (GIZ)	03/16-11/17	<u> </u>	<u> </u>	<u> </u>	<u> </u>
International Livestock Research Institute (ILRI) - Greening livestock: incentive-based interventions for reducing the climate impact of livestock in East Africa (IFAD)	05/16-02/19	<u>800</u> 800	<u>-</u>	<u>103</u> 103	<u> </u>
Institute of Terrestrial Ecosystems (ITES)- ETH Zurich - Developing a sustainable value chain of Brazil nuts for swiss consumers: an interdisciplinarya approach (SUSTAIN)	09/16-08/18	<u>26</u> 26		2	22
International Tropical Timber Organization (ITTO) - Development of Intra-African trade and further processing in tropical timber and timber products – Phase I	04/15-03/16	<u> </u>	 241 241	<u> </u>	<u>402</u> 402
International Union for Conservation of Nature (IUCN)-Switzerland (Headquarters) - Natural Resources Governance Framework (NRGF) conceptual papers	10/16-12/16	8		8 8	<u>8</u> 8

		Grant pledged	expenditures prior year	in current year	cumulative <u>expenditures</u>
 International Water Management Institute Research contribution for project carried out by Gender Post Doc staff recruited by CIFOR (W1/W2 Fund) Contribution of International Water Management Institute (IWMI) for 2016 Global Landscape Forum: Climate 	07/16-12/16	10	-	10	10
Action for Sustainable Development in Marrakesh, Morocco on 16 November, 2016 (W1/W2 Fund)	11/16-01/17	<u> </u>	<u> </u>	<u> </u>	<u> </u>
lanan					
Japan - "Futurability" of tropical forests: value-oriented approach to strengthen international framework	04/14-03/17	<u> </u>	<u>265</u> 265	(10)	<u> </u>
Japan International Cooperation Agency (JICA) - Initial collection and preliminary analysis of the PFES data for the Northwest					
provinces in Viet Nam	02/16-03/16	1	-	1	<u> </u>
King's College London - International training workshop on peat geophysical characteristics and		<u>·</u>		i	<u>,</u>
fire emissions	05/16-05/16	<u>16</u> 16	-	<u>16</u> 16	<u> </u>
 Korea-National Institute of Forest Science (NIFoS) The development of KPHs: national policies and a case study of KPH Wae Apu Socio economic and environmental benefits of bioenergy production on degraded) 08/15-03/17	200	15	150	165
land in Indonesia	10/15-09/17	350	4	150	154
 KPMG East Africa Ltd. Enhancing the role of forestry in Ethiopia's climate resilient green economy (CRGE): A knowledge, action research and innovation project 	07/13-01/16	<u> </u>	<u> </u>		<u>319</u> <u>999</u> 999
 National Academy of Sciences Integrated watershed management for enhancing local livelihoods and biodiversity conservation in Indonesia 	11/15-10/17		4	<u>94</u> 94	<u>98</u> 98
Vetherlands - Dutch APO – Climate change - Dutch APO – Food security	02/13-01/16 02/13-02/16	323 282 605	304 269 573	19 <u>13</u> 32	323 282 605
 Norwegian Agency for Development Cooperation (NORAD) A global comparative study for achieving effective, efficient and equitable REDD+ results 	01/16-12/20	10.753	_	816	816
	51/10 12/20	10,753	-	816	816

OKO-Institut E.V. Strengthening independent monitoring of GHG emissions from land activities for publishing, comparing and reconciling estimates 12/14-12/16 estimates 12/14-12/16 153 of GHG emissions from land activities for publishing, comparing and reconciling estimates 12/14-12/16 153 Others Global landscapes forum in Paris and London 2015 04/15-02/16 Others GLF 2016 London – various donor 04/16-08/16 163 OT/16-12/16 144 OXFAM – Novib (Netherlands) - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 0/15-02/16 22 - Rights and Resources Initiatives (RRI) Imports of lorge concle longe concleations	ditures n <u>nt year</u>	Total cumulative <u>expenditures</u>
- Strengthening independent monitoring of GHG emissions from land activities for publishing, comparing and reconciling estimates 12/14-12/16 153 33 153 33 Others - Global landscapes forum in Paris and London 2015 04/15-02/16 804 144 - GLF 2016 London – various donor 04/16-08/16 163 - - GLF 2016 in Morocco 07/16-12/16 184 - 1,151 144 OXFAM – Novib (Netherlands) - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - Rights and Resources Initiatives (RRI)		
GHG emissions from land activities for publishing, comparing and reconciling estimates 12/14-12/16 153 33 Others 153 33 • Global landscapes forum in Paris and London 2015 04/15-02/16 804 144 • GLF 2016 London – various donor 04/16-08/16 163 - • GLF 2016 in Morocco 07/16-12/16 184 - 0XFAM – Novib (Netherlands) 1,151 144 • Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - Rights and Resources Initiatives (RRI) 1 1 1 1		
estimates 12/14-12/16 153 33 0thers 153 33 • Global landscapes forum in Paris and London 2015 04/15-02/16 804 144 • GLF 2016 London – various donor 04/16-08/16 163 - • GLF 2016 London – various donor 04/16-08/16 163 - • GLF 2016 In Morocco 07/16-12/16 184 - • OXFAM – Novib (Netherlands) 1,151 144 • Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - 22 • 22 • - Rights and Resources Initiatives (RRI)		
153 33 Others - Global landscapes forum in Paris and London 2015 04/15-02/16 804 144 - GLF 2016 London – various donor 04/16-08/16 163 - - GLF 2016 in Morocco 07/16-12/16 184 - - 1,151 144 OXFAM – Novib (Netherlands) - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 22 Rights and Resources Initiatives (RRI)		
Others - Global landscapes forum in Paris and London 2015 04/15-02/16 804 144 - GLF 2016 London – various donor 04/16-08/16 163 - - GLF 2016 in Morocco 07/16-12/16 184 - 0XFAM – Novib (Netherlands) 1,151 144 OXFAM – Novib (Netherlands) - 22 - - Gurder equality and better performance on smallholder oil plantations 10/15-02/16 22 - Rights and Resources Initiatives (RRI) - - - -	120	153
Global landscapes forum in Paris and London 2015 04/15-02/16 804 144 GLF 2016 London – various donor 04/16-08/16 163 - GLF 2016 in Morocco 07/16-12/16 184 - 1,151 144 OXFAM – Novib (Netherlands) Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - Rights and Resources Initiatives (RRI)	120	153
London 2015 04/15-02/16 804 144 - GLF 2016 London – various donor 04/16-08/16 163 - - GLF 2016 in Morocco 07/16-12/16 184 - 07/16-12/16 184 - - 1,151 144 - OXFAM – Novib (Netherlands) - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - Rights and Resources Initiatives (RRI)		
- GLF 2016 London – various donor 04/16-08/16 163 - - GLF 2016 in Morocco 07/16-12/16 184 - 1,151 144 OXFAM – Novib (Netherlands) - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - Rights and Resources Initiatives (RRI)		
- GLF 2016 in Morocco 07/16-12/16 184 - 0XFAM - Novib (Netherlands) 1,151 144 OXFAM - Novib (Netherlands) - - - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - 22 - - - - - Rights and Resources Initiatives (RRI)	660	804
1,151 144 OXFAM – Novib (Netherlands) - - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - 22 - 22 - - Rights and Resources Initiatives (RRI)	163	163
OXFAM – Novib (Netherlands) - Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 22 - Rights and Resources Initiatives (RRI)	<u>184</u> 1.007	<u>184</u> 1,151
Engineering the RSPO standards for more gender equality and better performance on smallholder oil plantations 10/15-02/16 22 - 22 - Rights and Resources Initiatives (RRI)	1,007	1,131
gender equality and better performance on smallholder oil plantations 10/15-02/16 22 22 Rights and Resources Initiatives (RRI)		
on smallholder oil plantations 10/15-02/16 22 - 22 - Rights and Resources Initiatives (RRI)		
Rights and Resources Initiatives (RRI)	00	
Rights and Resources Initiatives (RRI)	<u>22</u> 22	<u>22</u> 22
Impacts of lorge apole land acquisitions		
- Impacts of large-scale land acquisitions		
on local women's land and forest		
tenure rights: case studies from	60	69
Indonesia 06/16-12/16 68 - 68 -	<u>68</u> 68	<u>68</u> 68
	00	00
Rockefeller Foundation		
- Adaptation of people to climate change	00	
in East Africa 12/11-03/16 600 562 600 562	<u>38</u> 38	<u>600</u> 600
000 302		000
Swedish International Development Cooperation		
Agency (SIDA)		
- The landscape fund- support for		
preparatory work and pilot phase 01/15-03/16 647 597 647 597	<u>50</u> 50	<u> </u>
0470	50	047
Swiss National Science Foundation		
- Oil Palm Adaptive Landscapes (OPAL) 03/15-02/18 264 54	47	101
264 54	47	101
Switzerland		
- ASEAN-Swiss Partnership on Social Forestry		
and Climate Change (ASFCC) - Phase 2 01/14-03/17 929 381	475	856
929 381	475	856
Technical University of Darmstadt		
- Governance for the reduction of indirect land		
use changes – GoViLa 12/12-06/16 426 413	13	426
426 413	13	426
Teles Tech lettere d'an el Develorment		
Tetra Tech International Development - Assessment of natural resource governance		
including land and forest tenure in coastal		
mangrove forests of Southeast Asia		
and Africa 10/15-05/16 144 44	100	144
144 44	100	144

Donors and projects	Grant period MM/YY	Grant pledged	Cumulative expenditures prior year	Expenditures in current year	Total cumulative <u>expenditures</u>
U.S. Earast Sarvisa International Programs					
U.S. Forest Service - International Programs - Forest conservation and sustainable					
wetlands adaptation and mitigation					
program	03/13-03/18	420	386	33	419
 Support to the Kenya water tower climate change resilience program 	08/15-04/17	93	1	80	81
	00/13-04/17	513	387	113	500
United Kingdom-Department for International Development (DFID)					
- DFID Know-for-Phase2	10/15-09/17	8,606	73	4,293	4,366
		8,606	73	4,293	4,366
United Nations Environment Programme					
 Global landscape forum in London, June 2015 and Paris, December 2015 	04/15-02/16	150	129	21	150
- Impacts for local livelihoods of CITES	04/10/02/10	100	125	21	100
decisions on bushmeat species	10/15-12/16	34	-	36	36
 UNEP contribution to CIFOR's global 					
landscape forum- climate action					
CIFOR global landscape forum for sustainable development in Marrakech,					
Morocco on 16 November 2016	11/16-06/17	30	-	30	30
		214	129	87	216
University of Dar Es Salaam (Institute of Resource Assessment)					
- Fellowship award under the African					
climate change fellowship program	11/11-Open	34	32	-	32
	•	34	32	-	32
United States Aronau for International					
United States Agency for International Development (USAID)					
- Sustainable wetlands adaption and					
Mitigation program (SWAMP)	10/12-12/16	3,003	2,200	803	3,003
- Conservation and sustainable use of					
tropical forest biodiversity	10/12-09/17	6,076	4,730	1,398	6,128
 Developing systems for reducing emissions from land use 	10/12-09/16	2,924	2,162	762	2,924
- Governing Oil Palm Landscapes for	10/12-03/10	2,524	2,102	702	2,324
Sustainability (GOLS)	10/15-09/19	2,441	12	852	864
- Climate change governance and finance	01/16-07/17	294	-	81	81
- Master's program- Governing Oil Palm					
Landscape for Sustainability (GOLS) - Sustainable Wetlands Adaption and	10/15-09/19	2,441	-	407	407
Mitigation Program (SWAMP) phase2	10/16-06/18	1,225	_	-	_
- Restoring forest landscapes: building	10/10/00/10	1,220			
national contexts and global knowledge					
for effective restoration with livelihood					
and climate outcomes	10/16-09/17	<u>367</u> 18,771	9,104	4,304	13,408
		10,771	9,104	4,304	13,400
University of Melbourne					
 Improving policies for forest plantations 					
to balance smallholder, industry and					
environmental needs in Lao PDR and Vietnam	01/16-04/19	21			
Vietrian	01/10-04/19	21	-	-	
		<u> </u>			
University of South Carolina					
 From growing food to growing cash: 					
understanding the drivers of food choice in the context of rapid					
agrarian change in Indonesia	09/16-08/17	159	-	47	47
		159	-	47	47

Donors and projects	Grant period MM/YY	Grant pledged	Cumulative expenditures prior year	Expenditures in current year	Total cumulative <u>expenditures</u>
Virginia Tech					
- Forest Co-management in Guinea: A					
multiscale multi-output ex-post impact					
analysis	03/16-06/17	32	-	13	13
		32	-	13	13
Wageningen International					
- International course on "Governance,					
Landscape, Forest and People"	03/16-12/16	45	-	45	45
		45	-	45	45
World Agroforestry (ICRAF)					
- Agroforestry and forestry in Sulawesi: Linking					
knowledge with action (Global Affairs					
Canada: Foreign Affairs, Trade and					
International Development)	01/12-12/16	978	869	109	978
 Development of timber and non-timber forest products' production and market strategies 					
for improvement of smallholders' livelihoods					
in Indonesia (ACIAR)	04/13-03/17	366	162	181	343
- Building biocarbon and rural development					
in West Africa (BIODEV) – (Finland)	01/14-01/17	844	480	364	844
- Green Rubber: Alleviating poverty and					
enhancing environmental integrity through restoring ecosystem services					
in a tropical plantation crop in					
the Upper Mekong Region (GIZ)	04/14-12/16	105	52	53	105
		2,293	1,563	707	2,270
World Bank - Headquarters					
- Global landscape forum in Paris, 2015	10/15-03/16	130	106	24	130
- Global landscapes forum- the investment		100			
case (2016 London)	06/16-19/16	15	-	15	1 <u>5</u>
		145	106	39	145
WorldFish Center					
 Integrated research in development 					
for improved livelihoods programme					
in Northern Province, Zambia (IRDLP)					
(Irish Aid)	09/13-12/16	575	313	64	377
		575	313	64	377
WWF-World Wide Fund for Nature					
- la rédaction du rapport de synthèse de					
suivi des accords des clauses sociales					
entre les populations riveraines et les					
concessionnaires forestiers pour la période de Janvier 2011 à					
Décembre 2015	09/16-11/16	9	-	9	9
		9	-	9	9
Total restricted grants		128,329	46,757	24,777	71,534
		, ==	. , = .	, , , , , , , , , , , , , , , , , , , ,	. ,

SUPPLEMENTARY SCHEDULE OF PROPERTY, PLANT AND EQUIPMENT FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

	Infrastructure and leasehold improvements	Furnishing and equipment	Total 2016	Total 2015	
COST: Balance 1 January	3,837	6,816	10,653	10,257	
Current period: - Additions - Disposals		179 <u>(222</u>)	179 (222)	724 (<u>328</u>)	
Balance 31 December	3,837	6,773	10,610	10,653	
ACCUMULATED DEPRECIATION: Balance 1 January	(1,729)	(5,871)	(7,600)	(6,387)	
Current period: - Additions - Disposals	(575)	(421) 205	(996) 205	(1,518) <u>305</u>	
Balance 31 December	(2,304)	(6,087)	(8,391)	(7,600)	
Net Book Value	1,533	686	2,219	3,053	

SUPPLEMENTARY COMPUTATION OF INDIRECT EXPENSE RATE FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

	2016			2015		
	Center	Partner	Total	Center	Partner	Total
General and administrative expenses	4,472	610	5,082	4,172	597	4,769
Direct expenses - Research expenses - Non CGIAR collaboration	24,175	-	24,175	26,516	-	26,516
expenses		6,450	6,450		8,671	8,671
Total	24,175	<u> </u>	30,625	<u> 26,516</u>	<u> </u>	35,187
Indirect cost rate (indirect/direct expenses)			17%			14%

The above calculation excludes CGIAR collaboration expenses.

CRP EXPENDITURE REPORT - CENTER FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

CRP on Forests, Trees and Agroforestry - Expenditure Report

Natural Classification	Window 1 & 2	Window 3	Bilateral Funding	Center Funds	Total Funding
Personnel costs	2,399	3,852	3,012	113	9,376
CGIAR collaboration	-	254	-	-	254
Other collaboration	273	1,586	1,584	58	3,501
Supplies and services	(871)	3,361	3,961	264	6,715
Travel	192	488	430	5	1,115
Depreciation	961	-	-	1	962
Write-off	-	-	-	4,152	4,152
Sub-total of direct costs	2,954	9,541	8,987	4,593	26,075
Indirect costs	2,577	1,282	823	42	4,724
Total – all costs	5,531	10,823	9,810	4,635	30,799

CRP on Climate Change, Agriculture and Food Security – Expenditure Report

Natural Classification	Window 1 & 2	Window 3	Bilateral Funding	Total Funding
Personnel costs	163	37	85	285
Other collaboration	95	-	43	138
Supplies and services	120	7	147	274
Travel	32	1	3	36
Sub-total of direct costs	410	45	278	733
Indirect costs	61	6	27	94
Total – all costs	471	51	305	827

CRP EXPENDITURE REPORT - CENTER FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

CRP on Policies, Institutions and Markets – Expenditure Report

Natural Classification	Window 1 & 2	Window 3	Bilateral Funding	Center Funds	Total Funding
Personnel costs	17	29	91	50	187
Other collaboration	-	18	11	15	44
Supplies and services	35	12	50	13	110
Travel	3	-	7	10	20
Sub-total of direct costs	55	59	159	88	361
Indirect costs	9	8	20	13	50
Total – all costs	64	67	179	101	411

CRP WINDOW 1 AND WINDOW 2 FUNDING REPORT – CENTER FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

CRP on Forests, Trees and Agroforestry – Funding Report

Description	Windows 1 & 2		
Opening balance	(5,541)		
Cash receipts from lead center	5,312		
Disbursements	5,531		
Write-off	4,152		
Closing balance	(1,608)		

CRP on Climate Change, Agriculture and Food Security – Funding Report

Description	Windows 1 & 2				
	CIAT	ICRISAT	Total		
Opening balance	99	(9)	90		
Cash receipts from lead center	335	-	335		
Cash receipts from other center	-	9	9		
Disbursements	471	-	471		
Closing balance	(37)	-	(37)		

CRP on Policies, Institutions and Markets – Funding Report

Description	Windows 1 & 2		
Opening balance			
Cash receipts from lead center	27		
Disbursements	64		
Closing balance	(37)		

SUPPLEMENTARY SCHEDULE CRP EXPENDITURE REPORT – LEAD CENTER FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

CRP on Forests, Trees and Agroforestry - Expenditure Report

Natural Classification	Window 1 & 2	Window 3	Bilateral Funding	Center Funds	Total Funding
Personnel costs	2,399	3,852	3,012	113	9,376
CGIAR collaboration	5,126	254	-	-	5,380
Other collaboration	630	1,586	1,584	58	3,858
Supplies and services	(871)	3,361	3,961	264	6,715
Travel	192	488	430	5	1,115
Depreciation	961	-	-	1	962
Write-off	-	-	-	4,152	4,152
Sub-total of direct costs	8,437	9,541	8,987	4,593	31,558
Indirect costs	2,577	1,282	823	42	4,724
Total – all costs	11,014	10,823	9,810	4,635	36,282

SUPPLEMENTARY SCHEDULE CRP WINDOW 1 AND WINDOW 2 FUNDING REPORT – LEAD CENTER FOR THE YEAR ENDED 31 DECEMBER 2016 (Expressed in Thousands of US Dollar)

CRP on Forests, Trees and Agroforestry – Funding Report Windows 1 and 2

Description		Total
Opening balance (all partners)		1,669
Cash receipts from Consortium		16,956
Disbursements:		
Bioversity International	1,135	
CATIE	200	
CIRAD	333	
CIAT	300	
CIFOR	5,312	
World Agroforestry Centre	4,861	
Total disbursements		12,141
Closing balance (all partners)		6,484

